

EOQ culture measure

This questionnaire applies to work situations. We would like your opinion how people in your company in general handle difficult situations and errors/mistakes. Please read the following statements and then mark one of the five answer alternatives given:

| | Does not apply at all | Applies a bit | Applies neither a bit nor a lot | Applies a lot | Applies completely |
|--|-----------------------|---------------|---------------------------------|---------------|--------------------|
| When people make errors/mistakes in our company, they share information on it with others so that they won't make the same error | [] | [] | [] | [] | [] |
| If an error/mistake happens in our company, we think about it to understand how it came about | [] | [] | [] | [] | [] |
| If we cannot deal with an error/mistake, we turn to others. | [] | [] | [] | [] | [] |
| Errors assist us in our company to improve our work. | [] | [] | [] | [] | [] |
| In this company, we think a lot about how an error could have been avoided. | [] | [] | [] | [] | [] |
| If something goes wrong, we take the time to think it through. | [] | [] | [] | [] | [] |
| If an error happens in our company, there is always somebody who knows how to cope with the problem. | [] | [] | [] | [] | [] |
| When people in our company are unable to deal with an error, they can rely on others. | [] | [] | [] | [] | [] |
| After an error occurred, people in our company think long and hard about how to correct it. | [] | [] | [] | [] | [] |
| When people in our company made an error, they ask others for advice. | [] | [] | [] | [] | [] |
| Errors provide important information for us to carry out our work. | [] | [] | [] | [] | [] |
| When somebody does something wrong in our company, we immediately correct it. | [] | [] | [] | [] | [] |
| If it is at all possible to correct a mistake, we usually know how to go about it. | [] | [] | [] | [] | [] |

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|---|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| In our company, errors help us to improve our work. | <input type="checkbox"/> |
| When an error/mistake happens to someone, people in our company try to analyze it thoroughly. | <input type="checkbox"/> |
| In our company we do not let go of the final goal, although we make errors and mistakes. | <input type="checkbox"/> |
| In our company we have learnt a lot from errors and mistakes. | <input type="checkbox"/> |

Finally, there are some concrete questions about your organization. Again, if your organization consists of more than one office, please only answer the questions for the office *you* work at.

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|---|-----|-----------|-----|
| 73. Are mistakes and their solutions discussed during meetings? | [] | [] | [] |
| | yes | sometimes | no |
| 74. Are mistakes recorded in a journal or logbook, with the goals of making mistakes debatable and learning from them? | [] | | [] |
| | yes | | no |
| 75. Is there a <i>standard procedure</i> to give thought to possible errors that is followed when important decisions have to be taken? | [] | | [] |
| | yes | | no |
| 76. Are there <i>special</i> meetings with the goal of improving the quality of work? | [] | | [] |
| | yes | | no |
| 77. Are there <i>special</i> meetings in which <i>mistakes</i> are discussed, with the goals of improving quality of work and learning from mistakes? | [] | | [] |
| | yes | | no |

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|---|-----|----------------|-----|
| 78. Is there a organizational culture? | [] | [] | [] |
| | yes | to some extend | no |
| 79. Is there a clear organizational culture with regard to <i>errors, mistakes and problems</i> ? | [] | [] | [] |
| | yes | to some extend | no |

If so; how does this culture show?
what are the characteristics of this culture?
can you name some of the slogans that best express this culture?

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